

Land Use and Development Patterns						
From Master Plan				Master Plan Implementation Status/Recommended Action		
Strategy/Substrategy	Priority	Resource Needs	Partner(s)	Progress to Date	Proposed Next Step	Proposed Timeframe
<b>1. Revise Pittsfield's zoning, sub division and other regulations to clearly define and achieve the community's physical vision.</b>				Some progress: Analysis of ordinance has been completed and draft revisions have been initiated.	Prepare recommended ordinance amendments for Community Development Board (CDB) consideration.	2012
A. Revise subdivision regulations to require that new housing developments be designed to have low impact on the environment and maintain the character of the community.	High	Moderate		No progress; logical step to follow recodification.	Initiate internal, multi-departmental review & compile recommended changes from other departments including Engineering, Conservation, Building Dept and Fire Dept in 2012 with goal of completing update in 2013.	2012-2013
B. Investigate the creation of watershed overlay districts to guide development in sensitive areas facing development pressure or redevelopment pressure around Onota Lake, Pontoosuc Lake and Richmond Pond.	Medium	Limited		No progress.	No action recommended at this time.	TBD
C. Establish development review procedures that: a. Require developers to describe how their projects achieve the City's vision and goals as described in the Master Plan; b. Ensure developers design new projects to address the preservation of open space, especially the continuity of open spaces; and c. Encourage developers to engage in public design processes.	High	Limited		Some progress: Staff has used ongoing permitting activities to define expectations. As part of recodification, site plan review criteria and procedures will be strengthened.	Preparation of a guidance white paper to be provided to developers and put on the webpage.	2012

**Table Legend**

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Proposed Next Steps Timeline:  = 2012  = 2013

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D. Review and revise Pittsfield's table of "Principal Permitted Uses" to make it more user-friendly and more appropriate to achieving the City's vision.	High	Limited		Some progress: Will be addressed as part of recodification process.	This will be a major area of focus for the CDB during the recodification process.	2012
E. Develop a hillside and ridgeline overlay district to guide development on steep slopes and scenic views.	High	Limited		No progress.	No action recommended at this time.	TBD
F. Revamp the sign ordinance to make it better fit Pittsfield's urban character	High	Limited	Berkshire Chamber	No progress.	ZBA has asked for this to be given priority, based on their experience as the Sign Waiver Board.	2013
G. Lobby state legislators to end Approval Not Required Subdivisions.	Low	Limited		Some progress: The City has actively engaged in local, regional and state level discussions of the need for legislative changes and is proactively supporting the adoption of Comprehensive Land Use Reform & Partnership Act (with some amendments) under consideration by the MA General Assembly.	Continue to work with state and regional (Berkshire Regional Planning Commission [BRPC]) groups to support the amendment of state land use regulations.	2012
H. Update FEMA flood maps	Low	Significant		No progress. MORE RESEARCH REQUIRED	The City should continue to advocate for updated FEMA Maps.	
I. Establish an Agricultural Commission and develop a Right-to-Farm Ordinance	Medium	Limited		Some progress: Right to Farm Ordinance was adopted by the City.	Formation of Agricultural Commission.	2012
J. Revise zoning around the Bosquet Ski Mountain to complement its recreational and economic mission	Medium	Moderate		No progress.	May warrant discussion in conjunction with Hancock Shaker Village's interest in creating a mixed use tourism overlay district.	2013
K. Investigate the use of form-based codes	Low	Significant		No progress.	No action recommended at this time.	TBD

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<b>2. Encourage the street-level of downtown buildings along North Street for retail uses.</b>	High	Limited	Downtown Pittsfield Inc.	Some progress: Downtown Pittsfield Inc developed and adopted a new strategic plan which embraces this objective.	Revise downtown zoning to eliminate underlying zoning districts, incorporate provisions of Downtown Arts Overlay District and requires special permit for any allowed uses other than retail at street level. Sidewalk café permitting also requires review.	2012
<b>3. Create walkable neighborhood centers.</b>	High	Moderate		Some progress: Through site plan review processes during development permitting.	Formalization of site plan review criteria as part of recodification should include criteria related to walkability. In addition, steps should be taken to recognize and enhance neighborhood business areas as well as continuing to build a Safe Routes to Schools program.	Ongoing.
<b>4. Improve the appearance of city neighborhoods and gateways.</b>	High	Moderate		Some progress: Street tree plantings, demolitions of blighted properties, sidewalk improvements and increased coordination of code enforcement activities as well as downtown revitalization and streetscape efforts. The Route 7/20 Corridor Access Management Plan was finalized in December 2010 and addresses the southern gateway into the City.	No specific action recommended at this time beyond continuation of ongoing activities.	Ongoing.

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Proposed Next Steps Timeline:  = 2012  = 2013

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<b>5. Revamp parking policies to complement the community's vision of a pedestrian friendly and environmentally friendly city.</b>						
A. Reduce Minimum parking requirements.	Medium	Moderate	Traffic Commission	Some progress: The first phase of changes were made to the downtown parking system in 2010. Additional changes are anticipated in 2012.	Revise parking requirements in Zoning Ordinance.	2013
B. Require shared parking between uses and properties	Medium	Moderate	Traffic Commission	No progress.	The Zoning Ordinance should be amended to allow for consideration of shared parking as part of the special use permit process. In addition, shared parking could be incorporated into the recommended amendment of the downtown zoning district.	2013
C. Create parking districts	Low	Moderate	DCD/Traffic Commission	No progress.	No action recommended at this time.	TBD
D. Place parking behind buildings.	Medium	Moderate		Some progress: The Downtown Arts Overlay District does not permit parking in the front yard between a building and the street. In addition, enhanced site plan review procedures to be included in the recodification process should strengthen the review of the placement of parking areas.	Formalize as part of site plan review procedures during recodification and in the updating of the Subdivision regulations.	2012 & 2013

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E. Require low impact parking lot designs that protect the environment as well as the pedestrian.	High	Limited		Some progress: While not formalized, applicants are now routinely strongly encouraged to incorporate low impact features into their parking lot and site plans.	Formalize as part of site plan review procedures during recodification and in the updating of the Subdivision regulations.	2012 & 2013
F. Remove the overnight parking ban and develop rules to make parking easier for residents across the city.	High	Limited	Traffic Commission	MORE RESEARCH REQUIRED	Formalize as part of site plan review procedures during recodification and in the updating of the Subdivision regulations.	2012 & 2013
<b>6. Promote the connection of new developments to the city grid and discourage dead end streets.</b>	Medium	Limited		Some progress: While not formalized, applicants are now routinely encouraged to address connectivity.	Update Subdivision Regulations to address this objective.	2013
<b>7. Undertake a corridor study for West Housatonic Street to better organize the land uses along the major gateway to the city.</b>	High	Significant	Department of Public Works and Utilities	Some progress: Staff have compiled information about industrially zoned property along and in the vicinity of this corridor. In addition, Hancock Shaker Village has developed a master plan for their land in the vicinity of Rte 20 & 41.	Secure funding for and undertake a corridor study.	2012-2014

**Table Legend**

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Proposed Next Steps Timeline:  = 2012  = 2013

Housing Quality and Affordability and Neighborhood Development						
From Master Plan			Master Plan Implementation Status/Recommended Action			
Strategy/Substrategy	Priority	Resource Needs	Partner(s)	Progress to Date	Proposed Next Step	Proposed Timeframe
<b>1. Ensure an adequate supply of quality and affordable homes for current and future residents of Pittsfield</b>	High	Moderate	Berkshire Housing			
A. Target certain city-owned parcels for affordable housing development.	Medium	Moderate		Significant progress: Habitat for Humanity (Lincoln St) & NSP.	Enhance management of property taken through tax title processes and coordination between code enforcement efforts & housing development activities.	Ongoing.
B. Create a Pittsfield HomeStore to help people purchase a home and learn about the range of education and incentive programs.	High	Limited		No progress.	No action recommended at this time.	TBD
C. Develop new and refine existing programs to increase homeownership rates and rehabilitate housing stock.	Medium	Moderate	Participating financial institutions	Some progress: City continues to fund and administer a housing rehab program and evaluate and bring forward new programs.	Fund and implement an employer assisted housing program.	2012
D. Create a Property Tax Work-Off Program for senior citizens, the disabled, and income-eligible.	Medium	Moderate	Board of Assessors	No progress.	No action recommended at this time.	TBD
E. Undertake a detailed housing needs analysis and develop an affordable housing plan.	Low	Moderate		Significant progress: a Housing Needs Analysis was prepared in 2009 for the Westside and Morningside neighborhoods.	The City is currently implementing many of the recommendations of this plan. As a result, no new action is recommended at this time.	TBD
F. Create a consortium with surrounding communities to research and tackle the affordable housing issue regionally.	Low		Surrounding Communities/ BRPC	No progress.	No action recommended at this time.	TBD

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Housing Quality and Affordability and Neighborhood Development						
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Strategy/Substrategy	Priority	Resource Needs	Partner(s)	Progress to Date	Proposed Next Step	Proposed Timeframe
2. Create neighborhood level plans to tackle specific infill, walkability, character and other concerns.	High	Significant		Some progress: Primarily in the urban neighborhoods.	Westside and Morningside Neighborhood Plans need to be updated. No additional action recommended until after recodification is completed and subdivision regulations are updated.	TBD
3. Create tax incentives and grant programs for the preservation of homes and historic buildings.	High	Limited		Some progress: The City has taken the initial steps required to offer tax incentives for housing development and redevelopment in the urban center through the adoption of the Urban Housing TIF program. In addition, the City actively supported the redevelopment of the historic silk mill on Spring St which is currently being converted to 45 units of housing.	No additional action recommended at this time.	TBD
4. Craft rules and policies to protect neighborhood character while providing opportunities for new housing development.						
A. Limit the floor-area ratio of new buildings in established neighborhoods.	Medium	Moderate		No progress.	Could be incorporated into recodification and/or update of subdivision regulations.	2012-2013

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B. Create a "stylebook" to guide developers undertaking projects in existing neighborhoods as well as those creating new neighborhoods.	Medium	Moderate		Some progress. The CDB has enhanced its review of architectural style as part of the site plan review process. In addition, the City has worked with Habitat for Humanity and Berkshire Housing to incorporate design review into to the development of affordable housing on city owned properties.	Secure funding for and undertake development of a style book.	2013
C. Require the site layout and building design of new residential structures to emphasize pedestrians rather than just automobiles.	High	Limited		Some progress: While not formalized, applicants are now routinely encouraged to address pedestrian connectivity.	Address as part of the revision of the subdivision regulations.	2013
<b>5. Continue to improve and broaden Code Enforcement.</b>	High	Significant		Significant progress: Implementation of Govern, coordination of permitting and code enforcement software, and adoption of 40U and the required registration non-owner occupied and vacant properties as well as the continued CDBG funding for code enforcement in the Westside and Morningside neighborhoods.	Continue current activities.	Ongoing

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Economic and Cultural Development and Cultural and Historic Resources						
From Master Plan			Master Plan Implementation Status/Recommended Action			
Strategy/Substrategy	Priority	Resource Needs	Partner(s)	Progress to Date	Proposed Next Step	Proposed Timeframe
<b>1. Build on the Pittsfield-specific action items, recommendations and strategies of the Berkshire Blueprint and Creative Economy reports to foster the expansion of existing businesses and growth of new businesses.</b>						
A. Support the growth of burgeoning businesses in the three targeted economic clusters: Creative, Plastics, and Hospitality and Tourism	High	Moderate		Significant progress: City and regional economic development entities work collaboratively to support business and job growth using the full range of tools available including TIFs and local, state and federal economic development funds. The City has also participated in the preparation of the 2011 Comprehensive Economic Development Strategy that was developed by the BRPC.	Continue ongoing efforts. The City should pursue opportunities for encouraging alternative transportation where possible in relation to new development.	Ongoing
B. Update the city's economic development marketing plan to sustain a long-range marketing and communications plan to attract investment and talent to the city and the region.	High	Moderate	Berkshire Chamber/BEDC	Some progress: PERC is currently developing new marketing materials to support its and the City's economic development efforts. In addition, the City is working with the Berkshire Chamber of Commerce, Berkshire Creative, Berkshire Regional Employment Board and 1Berkshire to develop appropriate marketing materials and activities. The City has also participated in the preparation of the 2011 Comprehensive Economic Development Strategy that was developed by the BRPC.	Continue ongoing efforts.	Ongoing

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C. Raise awareness of and financial support for existing businesses in the local and regional cluster building efforts.	High	Limited	Berkshire Chamber/BEDC	Some progress: the materials being developed by PERC will spotlight ed.	Continue ongoing efforts.	Ongoing
D. Partner with business, labor and education institutions to make sure residents are trained in fields that align with regional cluster needs.	High	Limited	Berkshire Regional Employment Board, Taconic High School, Pittsfield High School	Significant progress: The City is actively working to ensure the availability of first class educational facilities in the community; has actively recruited BCC and MCLA to expand their downtown presence and expand their curriculums to support business training needs; and is a active partner in the Berkshire Compact as well as actively participating in and supporting the work of the Berkshire Regional Employment Board.	Continue ongoing efforts.	Ongoing
<b>2. Generate a highly educated, well trained workforce to meet the needs of a growing, diverse economy.</b>	High	Significant	DCD/ School Committee and Dept.	Significant progress: The City is actively working to ensure the availability of first class educational facilities in the community; has actively recruited BCC and MCLA to expand their downtown presence and expand their curriculums to support business training needs; and is an active partner in the Berkshire Compact as well as actively participating in and supporting the work of the Berkshire Regional Employment Board.	Continue ongoing efforts.	Ongoing

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3. Ensure the availability of industrially and commercially zoned land to support the existing businesses as well as providing diverse opportunities for new businesses to locate in the city without creating unnecessary conflicts with residential areas.				Some progress: An initial analysis of industrially zoned parcels has been completed.	Complete parcel analysis and develop recommendations for implementation.	2012
A. Support the mission of the Pittsfield Economic Development Authority (PEDA)	High	Limited	PEDA	Significant progress: With the DCD acting as the liaison, a strong working relationship has developed between city departments and PEDA, which has aided in the successful development of two parcels at the William Stanley Business Park.	Continue to work with PEDA to revise their design guidelines and coordinate development activities in and around the park.	2011 ongoing &
B. Preserve the integrity of existing industrial areas	High	Limited		Significant progress: The City continues to encourage the development and redevelopment of industrial zoned lands and has seen this succeed in several areas, including W. Housatonic St and Federico Drive over the past 2 years.	Additional attention may need to be given during site plan reviews to protect both the integrity of industrial properties and the character of surrounding neighborhoods.	TBD
C. Ensure that there are sufficient appropriately sized parcels zoned for industrial and commercial uses.	High	Limited		Some progress: On-going analysis of identifying potential appropriate lands for light industrial uses.	Identify specific parcels, prepare an analysis and make recommendations to City Council for potential rezoning efforts.	2012
D. Identify industrially zoned "Priority Development Sites" that qualify for expedited permitting and funding under state statute - Chapter 43B	Medium	Moderate		Significant progress: The William Stanley Business Park has been designated as a Priority Development Site	Identify additional industrial areas to be designated as priority development sites.	Ongoing

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Strategy/Substrategy	Priority	Resource Needs	Partner(s)	Progress to Date	Proposed Next Step	Proposed Timeframe
<b>4. Strengthen downtown as a pedestrian friendly, vibrant, mixed-use urban place</b>						
A. Unify the zoning within the Downtown district	Low	Limited		Some progress: the Downtown Arts Overlay District has been tested and has worked well.	Revise downtown zoning to eliminate underlying zoning districts, incorporate provisions of Downtown Arts Overlay District and requires special permit for any allowed uses other than retail at street level.	2012
B. Investigate the creation of a Business Improvement District	Medium	Moderate	Downtown Pittsfield Inc.	Some progress: Downtown Pittsfield Inc. is exploring this option.	Continue to support and encourage Downtown Pittsfield Inc. to take the lead in development of a BID.	2012-2013
C. Create a public safety and visitor assistance program in downtown to build an atmosphere of safety, friendliness and goodwill.	High	Limited	Downtown Pittsfield Inc.	Significant progress: Downtown Inc has a vibrant quality of life committee addressing public safety issues on an ongoing basis. The City is active participant in this committee. In addition, the Tourism Commission has been restructured and moved to the Cultural Development Office which is also working in collaboration with Downtown Pittsfield Inc. to create a new web identify "Discover Pittsfield" and enhance downtown marketing efforts.	Continue ongoing efforts.	Ongoing

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5. Create a technology plan for the city that is integrated into the municipal and regional economic development strategy and undertake a "Wireless Pittsfield" initiative that ensures that high speed, wireless Internet access is available throughout the City.	Medium	Significant	Berkshire Chamber	Significant progress: Under the leadership of the Berkshire Chamber of Commerce, downtown Pittsfield is now wireless. The City is also an active participant with the MA Broadband Institute in the installation of the "Middle Mile" of broad band infrastructure in western MA. In addition, the City is actively exploring the feasibility of a community wide broadband network.	Continue exploration of a community wide Fiber to the Premises network.	2011-2012
6. Develop a tourism marketing plan and a tourism-readiness training program for staff in tourism industries and the community at large.	Medium	Moderate	Tourism Commission	Significant progress: The Tourism Commission has been restructured and moved to the Cultural Development Office which is also working in collaboration with Downtown Pittsfield Inc. to create a new web identify "Discover Pittsfield" and enhance downtown marketing efforts.	Continue ongoing efforts.	Ongoing
7. Promote existing arts and cultural organizations.				Significant progress: Through the ongoing efforts of the Cultural Development Office and Creative Berkshires.	Continue ongoing efforts.	Ongoing.
A. Create an Artisans Trail Map to promote artisans and craftspeople.	High	Limited	Art Scape/ Streetscape/ Tourism Commission	No progress.	No action recommended at this time.	TBD

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B. Partner with the Historic Commission to update existing walking and architectural tours of historic places within Pittsfield.	Medium	Limited	Historical Commission	Significant progress: through the efforts of an intern in the Department of Community Development, the Historical Commission, and RSVP a new brochure has been prepared. In addition, historical medallions are being installed throughout downtown as part of the streetscape and Common redevelopment projects.	Continue ongoing efforts & work with the Historical Commission to identify opportunities to educate the public about the City's historic resources.	2012 ongoing &
<b>8. Protect historic buildings and neighborhood character.</b>	High	Limited				
A. Craft zoning language to protect the historic character and buildings within the historic district.	High	Limited	Historical Commission	No progress.	MORE RESEARCH NEEDED	
B. Become a Certified Local Government.	Medium	Moderate	Historical Commission	No progress.	Work with Historical Commission to achieve this objective.	2012
C. Create a citywide inventory of historic and cultural resources.	Medium	Moderate	Historical Commission	Some progress: Through individual inventories being prepared. No active work on comprehensive inventory. All historic properties documented through the Massachusetts Historical Commission have been inventoried in binders in the DCD.	Secure the funding for and complete the inventory with the assistance of the Historical Commission.	Ongoing

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D. Increase involvement of the Pittsfield Historic Commission in development decisions.	Medium	Moderate	Historical Commission	Significant progress: Demolition Delay is the primary form of involvement between the Historical Commission and potential development. In addition, the Historical Commission has been an active participant in advocating for redevelopment projects involving historical buildings in the community, including the Beacon Cinema Project and the Silk Mill projects.	Discuss with Historical Commission additional opportunities for involvement.	2012

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Transportation Circulation and Public Facilities and Services						
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1. Upgrade municipal operations to make them more environmentally friendly including incorporating environmentally sustainable technology and design into the construction of new municipal buildings and the renovation of old ones.	High	Significant	Green Commission/ DPW/ Department of Building Maintenance	Significant progress: The City committed to and has achieved a 20% reduction in its carbon foot print. Efforts have included upgrading of HVAC systems in City Hall and installation of LED streetlights. The City has created a Green Commission tasked with advancing various sustainable and green initiatives.	Continue ongoing efforts.	Ongoing
2. Implement Transportation Demand Management strategies.						
A. Improve public transportation in Pittsfield	High	Moderate	BRTA	Significant progress: in 2010 BRTA implemented a major modification of bus routes. BRTA assesses routes yearly and makes needed adjustments based on ridership.	Continue ongoing efforts. The City should pursue opportunities for encouraging alternative transportation where possible in relation to new development.	Ongoing
B. Explore a public-private partnership to provide convenient transit service among large businesses, downtown, parking areas and other activity centers.	Medium	Moderate	BRTA	Some progress: BRTA has explored various program and incentive options with varying degrees of success.	Continue to identify and support opportunities for BRTA to work with City businesses and employers to encourage transit ridership.	Ongoing
C. Develop programs to encourage less driving in the city.	Medium	Moderate	BRTA	Significant progress: BRTA has added bike racks to buses, reduced fares for students, coordinated routes with Berkshire Community College.	Continue to encourage BRTA to promote usage of alternative modes of transportation. In addition, continue to identify opportunities to create bike lanes and connections throughout the City.	Ongoing

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					Assess the need for new sidewalks in portions of West Pittsfield.	
D. Conduct a Parking Management Study	Medium	Moderate	DPW	MORE RESEARCH REQUIRED		
<b>3. Implement traffic calming in residential areas, where speed is excessive, as well as at gateways and important activity centers such as schools and commercial areas.</b>	Medium	Moderate	DPW	Some progress: Ongoing efforts, specifically installing stop signs in many neighborhoods.	Continue ongoing efforts.	
<b>4. Undertake a Safe Routes to Schools program.</b>	Medium	Limited		Significant progress: Pittsfield Schools enrolled in Safe Routes to Schools Program, which encourages alternative modes of transport to school.		
<b>5. Create citywide bicycle and pedestrian plan for on-street and off-street routes that connect city destinations and link to regional bike routes.</b>	High	Significant		Some progress: Bicycle friendly activities are ongoing (i.e., Bike to Work Week, community bike rides, bike path extension planning, etc).	Bike lanes need to be designed to provide connections throughout the City. The need for sidewalks in portions of West Pittsfield also requires assessment.	
<b>6. Create a comprehensive system of signs to help pedestrians and motorists navigate Pittsfield.</b>	High	Moderate	DPW	Some progress: in conjunction with the downtown streetscape project, downtown and gateway directional signage has been updated and enhanced.	Continue ongoing efforts with goal of developing a community wide signage network to direct pedestrians and motorists, especially those visiting	2012

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					Pittsfield.	
<b>7. Develop a Capital Improvement Plan and an ongoing program to implement it. Priorities include:</b>				No progress.	No action recommended at this time.	TBD
A. Underground and related infrastructure.	Medium	Moderate	DPW			
B. Condition of public buildings.	High	Moderate	DPW/ School Building Needs Committee			
C. Evaluation of sidewalk and street deficiencies.	High	Moderate	DPW/ Traffic Commission/ Commission on Disabilities	Some progress: Working in partnership, the DCD and Department of Public Utilities annual prepares a community wide prioritized list of sidewalk repair and reconstruction needs. This list in turn guides city investment in sidewalk reconstructions activities.	Continue ongoing efforts. Assess the need for sidewalks in West Pittsfield.	Ongoing
D. Education of residents and property owners regarding sidewalk maintenance.	Medium	Moderate	DPW	Some progress: Residents are notified annually of responsibilities in relation to upkeep of sidewalks.	No action recommended at this time.	TBD
E. Updating traffic signals with the latest traffic responsive equipment.	Medium	Moderate	DPW	No progress.	No action recommended at this time.	TBD

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<b>8. Design and implement a "lights on for safety" program that helps residents and local businesses use outside lights to make people feel safe.</b>	High	Limited	DCD	No progress.	Consider working with the Westside and Morningside Neighborhoods to pilot a program.	2012
<b>9. Evaluate the location of emergency services to ensure that the city's growing neighborhoods have appropriate coverage.</b>	Medium	Moderate	Building Maintenance/ Fire Dept/ Police Dept	No progress.	No action recommended at this time.	TBD

Open Space and Natural Resource Protection						
From Master Plan				Master Plan Implementation Status/Recommended Action		
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<b>1. Identify parcels for potential acquisition or other protections to preserve plant and animal habitats or for recreational use.</b>	High	Limited	Parks Commission/ ConCom	Significant progress: Acquisition of an approximately 80-acre parcel along west branch of Housatonic River nearing completion.	Continue to watch for opportunities to acquire strategically significant parcels.	2011 & ongoing

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Open Space and Natural Resource Protection						
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2. Expand the amount of privately held open space through zoning, conservation subdivision design, development agreements, deed restrictions, and/or public private partnerships.	Medium	Moderate		Some progress: the adoption of the Flexible Development Amendment to the Zoning Ordinance has provided an attractive incentive to developers to set aside open space within developments.	Continue ongoing efforts.	Ongoing
3. Promote development in areas with existing infrastructure and discourage growth in areas without sewers or in areas that have soils with severe limitations for on-site wastewater disposal.	High	Limited		No progress.	Opportunities to achieve this objective should be acted on during recodification and updating of the subdivision regulations.	2012 & 2013
4. Rebuild Pittsfield's urban forestry program, adopt an ordinance for the care, planning and maintenance of trees and consider re-establishing the Shade Tree Commission.	Medium	Moderate	DCD/DPW	Some progress: urban forestry (tree planting, tree care) have been ongoing activities in the City. In addition, the City has partnered with Pittsfield Tree Watch and Elm Street Partnership to plant 47 trees along Elm Street.	Evaluate benefits of a Shade Tree Commission & Comprehensive Tree Care Ordinance.	2012
5. Develop a Parks System Master Plan	High	Significant	Parks Commission/ConCom	No progress.	No action recommended at this time. The OSRP is the guiding document. Dedicated park master plan while ideal, requires a level of funding that is not available at this time.	TBD
A. Address the need for dedicated playing fields for seasonal sports to address their unique needs and provide quality fields.	High	Significant	Parks Commission/ConCom	Some progress: through efforts of Recreation Activity Coordinate and park maintenance staff.	Continue ongoing efforts. Bring together parks and recreation volunteer groups to assist in the development of long-range planning.	Ongoing

Table Legend

Progress to date:  = No Progress  = Some Progress  = Significant Progress

Proposed Next Steps Timeline:  = 2012  = 2013

Open Space and Natural Resource Protection						
From Master Plan			Master Plan Implementation Status/Recommended Action			
Strategy/Substrategy	Priority	Resource Needs	Partner(s)	Progress to Date	Proposed Next Step	Proposed Timeframe
B. Organize community efforts to help maintain the park system and draw on additional in-kind support from neighborhoods and local businesses for park construction, clean-up, ongoing maintenance and neighborhood spirit.	Medium	Significant	Parks Commission/ConCom	Some progress: Though the City does not organize such efforts, opportunities are supported as they arise.	Continue ongoing efforts. Bring together parks and recreation volunteer groups to assist in the development of long-range planning.	Ongoing
C. Utilize CDBG funding, insofar as possible, to address the redevelopment of parks and playgrounds serving low-income families.	High	Significant		Significant progress: Tucker Park, Carrie Bak Park, Springside Park & Westside Riverway.	Continue ongoing efforts.	Ongoing
D. Investigate the potential to develop a state of the art multi-purpose recreational facility.	Low	Significant	Parks Commission/ConCom	No progress.	No action recommended at this time.	TBD
<b>6. Support the City's initiative to be designated as a bicycle friendly community.</b>	High	Significant				
A. Extend the Ashuwillticook Trail from Lanesborough through Pittsfield with the potential for connection to Lenox.	High	Significant	Bike Path Council	Some progress: Major hurdle crossed with MPO vote to fund the southerly extension (Sept. 2011).	Move forward with the acquisition, design and construction of the trail.	2012-2013
B. Support the development of bicycle and pedestrian paths and trails that spur from the Ashuwillticook Rail Trail.	Medium	Moderate	Bike Path Council	Some progress: Bicycle friendly activities are ongoing (i.e., Bike to Work Week, community bike rides, bike path extension planning, etc).	Continue ongoing efforts.	Ongoing

**Table Legend**

Progress to date:  = No Progress  = Some Progress  = Significant Progress

Proposed Next Steps Timeline:  = 2012  = 2013

Open Space and Natural Resource Protection						
From Master Plan			Master Plan Implementation Status/Recommended Action			
Strategy/Substrategy	Priority	Resource Needs	Partner(s)	Progress to Date	Proposed Next Step	Proposed Timeframe
C. Investigate the feasibility of the inclusion of bicycle lanes during road rehabilitation and road construction projects and include bicycle lanes whenever feasible.	Medium	Limited	DPW	Some progress: Share the road if not actual bike lanes are being incorporated into all major road repairs. In addition, with BRPC's assistance and support the City is actively pursuing acquisition of the land for the northern extension of the Ashtuwillcock Bike Path.	Continue to pursue land acquisition from Housatonic Railroad and seeking of grants to advance northern and middle sections of proposed bike path.	2012 ongoing &
<b>7. Create a greenway along the west branch of the Housatonic River connecting Clapp Park and Wahconah Park.</b>	High	Significant		Significant progress: Including acquisition of three strategic parcels and installation of a canoe launch at Wahconah Park as well as ongoing efforts to remove the Mill St dam.	Develop plans for use of acquired parcels.	2012 ongoing &

**Table Legend**

Progress to date:  = No Progress  = Some Progress  = Significant Progress

Proposed Next Steps Timeline:  = 2012  = 2013